

**Department of Corrections
Corrections Advisory Council
May 15, 2008 Meeting
Strategic Planning Committee Update**

Consultant – Carter Goble Lee

- Selected from among three finalists interviewed
- Correctional master planners
- International reputation of excellence for work in planning and programming of criminal justice facilities and their operations
- Consulting that is objective and based on analytical reasoning
- More than 38 years of experience in corrections planning
- Prepared 13 system-wide state corrections planning studies
- Prepared correctional master plans for 21 different state corrections departments including:
 - Idaho (recently completed – January 2008)
 - South Dakota
 - Utah
 - Nebraska (3 – 1993, 1997 and 2005)
 - Hawaii
 - Kansas
 - Massachusetts
 - Arizona
 - South Carolina (2)
 - Oregon
 - Washington
 - Delaware
 - 9 other states
- Additional studies for over 65 other correctional facilities

Consultant's Approach to Strategic Facilities Planning

- Interview representatives of Montana DOC and contracted facilities
- Review demographics (trends, population growth, incarceration rate, socioeconomic factors)
- Review inmate population profile (classification system, custody levels, and program orientation)
- Develop inmate population projection mechanism
- Assess existing conditions of buildings and physical plant
- Review community based alternative to prison programs
- Develop short –term capacity management strategies
- Evaluate programs (treatment components, community and release programs)
- Develop ideas for long-range system development (community, inmate programs, support systems)
- Develop a capacity plan with costs, staffing impacts for various proposed options

- Recommend a 15-year master plan and implementation schedule

The consultant will do more than assess and address the future of Montana corrections. He will help us consider ways to do what we do more efficiently and effectively by looking at methods used in other states for controlling prison population increases.

He will discuss with MDOC various models used in other states to estimate the implications of changes in laws impacting the length of sentence, greater emphasis on community-based supervision, early release practices, and other approaches currently in place to reduce the need for secure prison bed space. Trends in other states regarding the use of alternative programs will be reviewed and a determination made of their application to Montana

Consultant will develop a statewide strategic correctional master plan that can be modified as a on-going tool, capable of being used immediately and updated as conditions change. The emphasis of the master plan will be to identify the immediate, short and long term needs of the MT DOC with the options available to address these items.